



Capital Improvement Program Description

The Town Manager is responsible for submitting a five-year capital planning program for all departments to the Board of Selectmen, Finance Committee and ultimately the Town Meeting each year. A Capital Planning Committee was created in 1986 to advise and make recommendations to the Town Manager regarding the capital plan. The Capital Planning Committee (CPC) comprises 9 members who meet between the months of September and December to review the requested capital items by all departments, boards, and committees and develop a recommended budget and plan to the Town Manager. The members include 5 members of the public, the Comptroller, the Treasurer/ Collector, the Superintendent, or his representative and the Town Manager, or his representative. Annually the first year of the Capital Plan is submitted to the Town Meeting as the Capital Budget for appropriation. The Five Year Capital Plan is reviewed and revised each year to make changes in priorities and to add an additional year to the planning process.

The goal of the Capital Planning Program is to provide a means of planning for the maintenance and/or improvement of the capital assets and infrastructure of the Town of Arlington. The maintenance of the infrastructure and the capital assets of the Town is of vital importance to the delivery of the quality services for which the Town has been known . The following are the objectives :

- to review, plan, and coordinate capital improvements so as to promote a systematic, organized replacement and acquisition schedule
- to insure that, given limited resources, the capital needs of the community are met
- to present a sound financial package so as to stabilize and level out the debt of the Town. It should assure timely planning for the most economical method of financing capital improvements
- to insure wider community participation in the planning of projects and to reduce the pressure to fund a project which may not present as great a need as another project
- to promote a more effective administration and coordination of capital projects to reduce scheduling problems, and conflicting or overlapping projects not only among local departments but also among other local and state agencies and private enterprises such as the gas and electric companies.
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In reviewing the requests of the operating departments, the committee uses the following criteria for evaluation:

1. Imminent threat to the **health** and safety of citizens/property.
2. **Preservation** of operations/necessary expenditure. This does not include ordinary maintenance but rather maintaining a current service level through improvement of a capital asset. These may be major expenditures that will avoid costly replacement in the future.
3. Requirement of State or Federal **Law**/regulation.
4. Improvement of **infrastructure**.
5. Improvement of **productivity**.
6. **Alleviation** of an overtaxed/overburdened situation.

The relationship of the project to other town projects and needs are also be considered in the review and prioritization.

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Capital Improvement Program Description (*continued*)

The Capital Planning Process:

The CPC receives capital budget requests from Department Heads and begins to meet and review requests in early October. The CPC members look at the Town's overall financial situation and, within this larger context, each department's request is compared to the request and the recommendation from the prior year and to the five-year capital plan for that department. The members also tend to ask if this request reflects an interdepartmental planning effort, if the department has considered other sources of funding or if the department has undertaken any kind of cost/benefit analysis. CPC members like to see evidence of longer term planning for departmental needs, of planning for maintenance expenses and of inter-departmental cooperation. Priorities that emerge suddenly in one year with no reference in prior year requests tend to be more heavily scrutinized.

Information technology requests are expected to have passed through the master planning process coordinated and updated through the Information Technology Advisory Committee (ITAC). The ITAC maintains a 5 year plan for IT expenses including phones, wireless, computer systems replacement, GIS, etc.

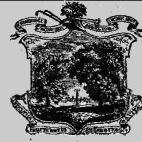
Increasingly, the CPC looks for evidence of long term interdepartmental planning around expenditures for buildings, playgrounds, parks and fields. Vehicles and copiers are common requests and the CPC is interested in coordinated purchasing programs for these items.

The capital budget is prepared from a town wide perspective. There is no assumption of a budget quota for individual departments. CPC members look at the history of spending patterns for each department. Departments that have requested and received more money than actually required tend to be more heavily scrutinized.

The CPC members each specialize in two or three departments and meet with those department heads during the Fall. The intent of these meetings is to enable the CPC to get a fuller understanding of the current and long-term needs of the department, and the process used to determine these needs. The results of these meetings are reported back to the whole CPC and are often discussed by the group.

The CPC converts the data requests to a "Microsoft Access" spreadsheet and reviews the requests in relation to their priorities, their urgency, their cost, etc. The sum of money available to fund the Town's Capital program is approximately five (5) percent of the total revenue. This sum includes the debt service from prior years. Historically the CPC has received requests far exceeding this sum. Thus very difficult decisions must be made as to what projects receive funding in any given year. After considerable review, the CPC recommends a capital budget for the Town, based on advice from the Finance Committee and others about what the Town can afford. The recommendations are submitted to the Town Manager.

The Capital Budget for FY 2009 and the Capital Plan for FY 2009—2013 are presented on the following pages. The terms "Bonds", "Cash" and "Other" are used to describe the sources of funding for the capital budget and plan. "Cash" refers to those expenditures that are paid for in their entirety in the next fiscal year directly from the general fund. "Bonds" refers to those expenditures that are acquired through borrowing, the payments for which may or may not affect the next fiscal year, but in any event are paid for over an extended period of time, usually three to twenty years. Those extended payments include both principal and interest, usually referred to as "debt service". "Other" refers to those expenditures that are financed from sources that do not arise directly from the Town's tax levy; these sources may be state or federal grants, user fees, private donations, trust funds and other non-tax sources.

**Capital Budget FY 2009 and Capital Plan FY 2009—2013**

The Town's capital improvements program policies call for the allocation of approximately 5% of the general fund revenues to the capital budget. This is exclusive of dedicated funding sources such as enterprise funds, grants, and proposition 2 ½ debt exclusion projects.

For FY 2009 funding for the capital budget is as follows:

Bonding -	\$3,875,734
Cash -	856,000
Other -	3,516,300

Our existing non-exempt debt is \$4,488,200. The additional new non-exempt debt service is estimated at \$96,662. The total capital budget for FY2009, including debt, is estimated at \$8,308,980.

Major projects to be funded in FY2009 include \$925,000 for a Quint fire apparatus which will replace both an engine and a ladder, \$370,000 for plans and design of the Central Fire Station, \$240,800 for other public safety vehicles and equipment, \$280,000 for public works vehicles and equipment, \$1,369,800 for building improvements, including \$370,000 for school buildings, \$233,000 for the Gibbs School, and \$335,000 for the Public Works Garage, \$1,200,000 for roads, sidewalks, and culvert, \$470,000 for park renovations including \$365,000 for Summer Street Playground and \$95,000 for Thorndike Field parking expansion, and \$312,650 for town and school technology software and hardware. Also included from the water and sewer enterprise fund is \$1,350,000 for water system rehabilitation and \$950,000 for sewer system rehabilitation including lift station upgrades.

Major capital expenditures in our 5-year plan include the fire station renovations, public safety building renovations, a commitment to upgrade our rink including replacement of the rink floor and boards and maintenance of our public buildings, facilities and infrastructure. The Veterans' Memorial Rink, which the Town leases from the State, is thirty-six years old and in need of significant renovations. Over the next year, I will be working with the Park and Recreation Commission, Recreation Director, State, and private groups with a goal to come up with a plan that will provide for a fully renovated facility that will operate on a sound financial footing, at little, if any, cost to the Town.

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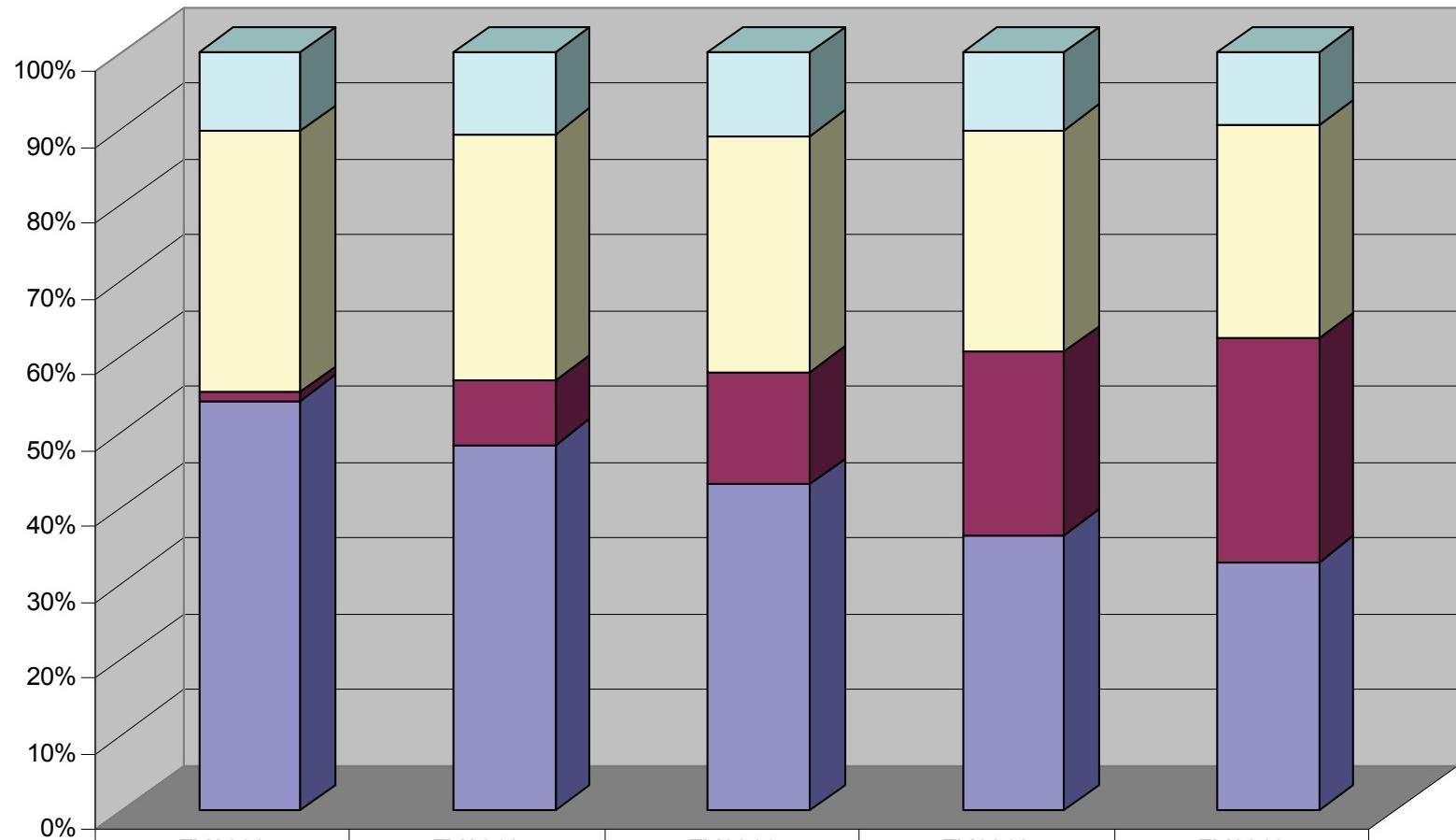
**School Construction**

The capital plan provides \$150,000 and \$120,000 per year for repairs to the Thompson and Stratton Schools respectively. These funds are intended to keep the schools going until we receive further clarification from the State MSBA as to the prospect of State funding for the renovation or rebuild of the schools. Over the next year, we hope to know the State's plans and can then develop long-range comprehensive renovation plans for the schools with or without the State.

It is clear at this point that the State will not fund any significant project for Stratton School. Consequently Stratton plans will have to be developed and funded by the Town without any involvement from the State. Thompson was selected by the State as one of 162 projects, out of 423 projects, that warranted further review. The 162 projects were divided into three categories: feasibility study invitation, project scope invitation, and planning. While Thompson was not selected for the first two categories (the most favorable categories), it was selected for the "planning" category which is nonetheless a positive indication that the project merits further review. The MSBA states that the "planning" category means that the "statement of interest submitted by the school district identified issues that may warrant action by MSBA, but were not clearly stated in the SOI or evident upon MSBA diagnostic investigations. Additional information from the district and/or further investigations by the MSBA may be required to establish the extent of the problem and identify the potential solution path, if needed. The next step is for the MSBA and the Town to meet to begin the process of understanding the issues within the school facilities and what the best plan of action is moving forward."



Capital Plan Appropriation



	FY2009	FY2010	FY2011	FY2012	FY2013
Cash	856,000	907,800	943,477	906,700	845,900
Exempt Debt	2,868,121	2,772,490	2,690,932	2,600,179	2,503,715
New Non-exempt Debt	96,662	716,176	1,280,139	2,144,454	2,618,575
Existing Non-Exempt Debt	4,488,200	4,093,488	3,719,282	3,216,085	2,905,251



Capital Budget Fiscal Year 2009

			FUNDING SOURCE			
DEPARTMENT	PROGRAM	EXPENDITURE	BOND	CASH	OTHER	Grand Total
BOARD OF ASSESSORS	PHOTOCOPIER PROGRAM	Photocopier lease		\$5,000		\$5,000
BOARD OF ASSESSORS Total				\$5,000		\$5,000
BOARD OF SELECTMEN	PHOTOCOPIER PROGRAM	Photocopier lease		\$6,000		\$6,000
BOARD OF SELECTMEN Total				\$6,000		\$6,000
COMMUNITY SAFETY - FIRE SERVICES	DEPARTMENTAL PROJECT	Protective Gear Replacement	\$45,000			\$45,000
	EQUIPMENT REPLACEMENT	Replace nozzles, hoses, tools		\$14,000		\$14,000
	INFRASTRUCTURE IMPROVEMENT	Building Repairs	\$15,000			\$15,000
		Fire Station Plan - Central Station	\$370,000			\$370,000
	VEHICLE REPLACEMENT	Quint- replace ladder 2 & engine 3	\$925,000			\$925,000
COMMUNITY SAFETY - FIRE SERVICES Total			\$1,355,000	\$14,000		\$1,369,000
COMMUNITY SAFETY - POLICE SERVICES	DEPARTMENTAL PROJECT	Laser Radar		\$3,500		\$3,500
		Parking Ticket Trak Machines		\$13,800		\$13,800
	EQUIPMENT REPLACEMENT	Bullet Proof Vest Program		\$15,000		\$15,000
	PHOTOCOPIER PROGRAM	Photocopier		\$4,500		\$4,500
	VEHICLE REPLACEMENT	Vehicle Replacement Program		\$130,000		\$130,000
COMMUNITY SAFETY - POLICE SERVICES Total				\$166,800		\$166,800
FINANCING	DEPARTMENTAL PROJECT	Cost of Financing	\$30,000			\$30,000
FINANCING Total			\$30,000			\$30,000
HEALTH & HUMAN SERVICES	INFRASTRUCTURE IMPROVEMENT	Refurbish office	\$30,000			\$30,000
HEALTH & HUMAN SERVICES Total			\$30,000			\$30,000

Capital Budget Fiscal Year 2009 (*continued*)

			FUNDING SOURCE			
DEPARTMENT	PROGRAM	EXPENDITURE	BOND	CASH	OTHER	Grand Total
INFORMATION TECHNOLOGY	INFORMATION TECHNOLOGY	Educational IT Program	\$140,000			\$140,000
		Library MLN Equipment	\$21,400			\$21,400
		School Dept-Admin Micro Program	\$40,000			\$40,000
		Software Upgrades & Standardization	\$30,000			\$30,000
		Town-Microcomputer Program	\$60,000			\$60,000
		Library -PC Vend Printing/Photocopier Project	\$9,250			\$9,250
		Security System Consultant		\$10,000		\$10,000
	PHOTOCOPIER PROGRAM	Photocopier		\$2,000		\$2,000
INFORMATION TECHNOLOGY Total			\$300,650	\$12,000		\$312,650
LIBRARY	EQUIPMENT REPLACEMENT	HVAC Replacement	\$25,000			\$25,000
	PHOTOCOPIER PROGRAM	Photocopier		\$2,200		\$2,200
	PUBLIC BUILDING MAINTENANCE	Slate Repairs		\$6,000		\$6,000
		Carpet replacement	\$38,722			\$38,722
		Energy Management System	\$20,000			\$20,000
		HVAC Equipment Replacement	\$25,000			\$25,000
		Basement Steps Repair	\$10,362			\$10,362
LIBRARY Total			\$119,084	\$8,200		\$127,284
PLANNING	PHOTOCOPIER PROGRAM	Photocopier/Equipment		\$4,000		\$4,000
PLANNING Total				\$4,000		\$4,000
PUBLIC WORKS ADMINISTRATION	DEPARTMENTAL PROJECT	Mall Lights		\$18,000		\$18,000
		Traffic Light Update Program		\$3,000		\$3,000
	PHOTOCOPIER PROGRAM	Photocopier		\$2,500		\$2,500
PUBLIC WORKS ADMINISTRATION Total				\$23,500		\$23,500



Capital Budget Fiscal Year 2009 (continued)

			FUNDING SOURCE			
DEPARTMENT	PROGRAM	EXPENDITURE	BOND	CASH	OTHER	Grand Total
PUBLIC WORKS CEMETERY DIVISION	INFRASTRUCTURE IMPROVEMENT	Replacement of Fences			\$30,000	\$30,000
	MAJOR REPAIRS	Stones/ Tombs -Clean,restore,repair			\$10,000	\$10,000
PUBLIC WORKS CEMETERY DIVISION Total					\$40,000	\$40,000
PUBLIC WORKS ENGINEERING DIVISION	DEPARTMENTAL PROJECT	Roadway consultant services		\$25,000		\$25,000
	ROADS AND PATHS INFRASTRUCTURE	Downing Square Improvements			\$300,000	\$300,000
PUBLIC WORKS ENGINEERING DIVISION Total				\$25,000	\$300,000	\$325,000
PUBLIC WORKS HIGHWAY DIVISION	EQUIPMENT REPLACEMENT	Sander Body	\$14,000			\$14,000
		Snow Plow -(1 per yr.)		\$10,000		\$10,000
		Vehicle lift		\$15,000		\$15,000
	ROADS AND PATHS INFRASTRUCTURE	Chapter 90 Roadway			\$500,000	\$500,000
		Roadway Reconstruction		\$350,000		\$350,000
		Sidewalks and Curbstones		\$100,000		\$100,000
	VEHICLE REPLACEMENT	Brattle Street Culvert	\$250,000			\$250,000
		33,000 gvw dump truck	\$80,000			\$80,000
		4WD Truck w/Sander	\$120,000			\$120,000
PUBLIC WORKS HIGHWAY DIVISION Total			\$464,000	\$475,000	\$500,000	\$1,439,000
PUBLIC WORKS NATURAL RESOURCES DIVISION	EQUIPMENT REPLACEMENT	Small Equipment		\$6,000		\$6,000
		1Ton Dump Truck	\$49,000			\$49,000
PUBLIC WORKS NATURAL RESOURCES DIVISION Total			\$49,000	\$6,000		\$55,000


Capital Budget Fiscal Year 2009 (continued)

			FUNDING SOURCE			
DEPARTMENT	PROGRAM	EXPENDITURE	BOND	CASH	OTHER	Grand Total
PUBLIC WORKS PROPERTIES DIVISION	PUBLIC BUILDING MAINTENANCE	"D" Building roof Fox Library - New Boiler Fox Library - New Windows Robbins House - Paint/ Ext Carpentry Town Hall - Annex membrane & slate roof Town Hall building heating distribution D Building Exhaust System	\$230,000 \$40,000 \$5,000 \$30,000 \$55,000 \$105,000	\$5,500		\$230,000 \$40,000 \$5,000 \$30,000 \$55,000 \$5,500 \$105,000
PUBLIC WORKS PROPERTIES DIVISION Total			\$465,000	\$5,500		\$470,500
PUBLIC WORKS WATER/SEWER DIVISION	EQUIPMENT REPLACEMENT	Small Equipment Trash pump 6"		\$5,000	\$5,000	\$5,000
	INFRASTRUCTURE IMPROVEMENT	Sewer System Rehabilitation		\$950,000	\$950,000	\$950,000
		Water System Rehabilitation		\$1,300,000	\$1,300,000	\$1,300,000
		Hydrant replacement program		\$50,000	\$50,000	\$50,000
		Lift Station upgrade		\$100,000	\$100,000	\$100,000
PUBLIC WORKS WATER/SEWER DIVISION Total				\$2,420,000		\$2,420,000
RECREATION	PARKS PLAYGROUNDS & FIELDS	Feasibility Study Summer Street Playground Thorndike Field parking expansion	\$365,000 \$95,000	\$10,000		\$10,000 \$365,000 \$95,000
RECREATION Total			\$460,000	\$10,000		\$470,000


Capital Budget Fiscal Year 2009 (continued)

			FUNDING SOURCE			
DEPARTMENT	PROGRAM	EXPENDITURE	BOND	CASH	OTHER	Grand Total
REDEVELOPMENT BOARD	INFRASTRUCTURE IMPROVEMENT	Central Roof/Gutter Downspout/chimney Gibbs Gutter/Roof/Downspout/Fascia repairs Town Hall Library Garden Wall Repairs	\$233,000		\$80,000 \$176,300	\$80,000 \$233,000 \$176,300
REDEVELOPMENT BOARD Total			\$233,000		\$256,300	\$489,300
SCHOOLS	INFRASTRUCTURE IMPROVEMENT	HV system - High School	\$30,000			\$30,000
	MAJOR REPAIRS	AHS domestic Hot Water Boiler	\$70,000			\$70,000
	PHOTOCOPIER PROGRAM	Photocopier Lease Program		\$84,000		\$84,000
	PUBLIC BUILDING MAINTENANCE	Stratton/High School Infrastructure Improvements Thompson Infrastructure	\$150,000 \$120,000			\$150,000 \$120,000
	SCHOOLS Total		\$370,000	\$84,000		\$454,000
TOWN MANAGER	PHOTOCOPIER PROGRAM	Photocopier		\$5,000		\$5,000
TOWN MANAGER Total				\$5,000		\$5,000
TREASURER	PHOTOCOPIER PROGRAM	Photocopier		\$6,000		\$6,000
TREASURER Total				\$6,000		\$6,000
Grand Total			\$3,875,734	\$856,000	\$3,516,300	\$8,248,034



CAPITAL PLAN FY 2009—2013

DEPARTMENT	PROGRAM	EXPENDITURE	FISCAL YEAR					Grand Total
			2009	2010	2011	2012	2013	
BOARD OF ASSESSORS	PHOTOCOPIER PROGRAM	Photocopier lease	\$5,000	\$5,000	\$5,000	\$1,500		\$16,500
BOARD OF ASSESSORS Total			\$5,000	\$5,000	\$5,000	\$1,500		\$16,500
BOARD OF SELECTMEN	DEPARTMENTAL PROJECT	Records Retention Program		\$25,000				\$25,000
	PHOTOCOPIER PROGRAM	Photocopier lease	\$6,000	\$6,000	\$3,000			\$15,000
BOARD OF SELECTMEN Total			\$6,000	\$31,000	\$3,000			\$40,000
COMMUNITY SAFETY - FIRE SERVICES	DEPARTMENTAL PROJECT	Automatic Difibrillators			\$16,000			\$16,000
		Protective Gear Replacement	\$45,000				\$32,000	\$77,000
	EQUIPMENT REPLACEMENT	Thermal Imaging Cameras				\$18,000		\$18,000
		Upgrade Radio System		\$125,000				\$125,000
		Furniture replacement Highland & Central			\$20,000			\$20,000
		Replace nozzles, hoses, tools	\$14,000					\$14,000
		Furniture replacement Fire prevention & Training offices				\$20,000		\$20,000
	INFRASTRUCTURE IMPROVEMENT	Building Repairs	\$15,000					\$15,000
		Fire Station Plan - Central Station	\$370,000					\$370,000
		Fire Station - Highland				\$3,200,000		\$3,200,000
		Fire Station - Central			\$5,200,000			\$5,200,000
		Fire Station Plan - Highland				\$320,000		\$320,000
	VEHICLE REPLACEMENT	Ambulance replacement		\$150,000				\$150,000
		Vehicle Replacement- Chief			\$40,000			\$40,000
		Fire prevention vehicle		\$37,500				\$37,500
		Replace 1 Engine (#3 or #4)				\$425,000		\$425,000
		Quint- replace ladder 2 & engine 3	\$925,000					\$925,000
COMMUNITY SAFETY - FIRE SERVICES Total			\$1,369,000	\$312,500	\$5,256,000	\$783,000	\$3,252,000	\$10,972,500



CAPITAL PLAN FY 2009—2013 (CONTINUED)

DEPARTMENT	PROGRAM	EXPENDITURE	FISCAL YEAR					Grand Total
			2009	2010	2011	2012	2013	
COMMUNITY SAFETY - POLICE SERVICES	DEPARTMENTAL PROJECT	Laser Radar	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$17,500
		Parking Ticket Trak Machines	\$13,800					\$13,800
	EQUIPMENT REPLACEMENT	Bullet Proof Vest Program	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000
	PHOTOCOPIER PROGRAM	Photocopier	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$22,500
	PUBLIC BUILDING MAINTENANCE	C.S. Building Renovations -5 Year plan			\$933,403		\$1,034,150	\$1,967,553
	VEHICLE REPLACEMENT	Animal Control Van			\$30,000			\$30,000
		Vehicle Replacement Program	\$130,000	\$131,000	\$133,000	\$135,000	\$137,000	\$666,000
	EQUIPMENT	Digital fingerprint imaging machine				\$25,000		\$25,000
COMMUNITY SAFETY - POLICE SERVICES Total			\$166,800	\$154,000	\$1,119,403	\$183,000	\$1,194,150	\$2,817,353
COMMUNITY SAFETY - SUPPORT SERVICES	VEHICLE REPLACEMENT	Pick-up Truck - Mechanics				\$40,000		\$40,000
COMMUNITY SAFETY - SUPPORT SERVICES Total						\$40,000		\$40,000



CAPITAL PLAN FY 2009 –2013 (CONTINUED)

DEPARTMENT	PROGRAM	EXPENDITURE	FISCAL YEAR					Grand Total
			2009	2010	2011	2012	2013	
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND	VEHICLE REPLACEMENT	Van Replacement Program		\$10,000				\$10,000
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND Total				\$10,000				\$10,000
FINANCING	DEPARTMENTAL PROJECT	Cost of Financing	\$30,000					\$30,000
FINANCING Total			\$30,000					\$30,000
HEALTH & HUMAN SERVICES	INFRASTRUCTURE IMPROVEMENT	Refurbish office	\$30,000					\$30,000
	PHOTOCOPIER PROGRAM	Photocopier Lease - Council on Aging		\$2,200	\$2,200	\$2,200	\$900	\$7,500
		Photocopier Lease - Robbins House		\$2,200	\$2,200	\$2,200	\$900	\$7,500
HEALTH & HUMAN SERVICES Total			\$30,000	\$4,400	\$4,400	\$4,400	\$1,800	\$45,000
INFORMATION TECHNOLOGY	INFORMATION TECHNOLOGY	Educational IT Program	\$140,000	\$125,000	\$125,000	\$125,000	\$125,000	\$640,000
		Library MLN Equipment	\$21,400	\$23,300	\$20,300	\$20,600	\$19,100	\$104,700
		School Dept-Admin Micro Program	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
		Software Upgrades & Standardization	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000
		Town-Microcomputer Program	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$300,000
		Replacement of Receivable Package					\$200,000	\$200,000
		Cemetery - Mapping software				\$75,000	\$75,000	\$150,000
		Fire - Telestaff scheduling software			\$30,900			\$30,900
		Library -PC Vend Printing/Photocopier Project	\$9,250	\$4,290	\$4,000	\$4,000	\$5,000	\$26,540
		Security System Consultant	\$10,000					\$10,000
	PHOTOCOPIER PROGRAM	Photocopier	\$2,000	\$2,000	\$750			\$4,750
INFORMATION TECHNOLOGY Total			\$312,650	\$284,590	\$310,950	\$354,600	\$554,100	\$1,816,890
INSPECTIONS	VEHICLE REPLACEMENT	Vehicle - Building/Plumbing/Wire Inspectors		\$25,000		\$25,000		\$50,000
INSPECTIONS Total				\$25,000		\$25,000		\$50,000
LEGAL/WORKERS' COMPENSATION	PHOTOCOPIER PROGRAM	Photocopier		\$5,000	\$5,000	\$5,000	\$3,000	\$18,000
LEGAL/WORKERS' COMPENSATION Total				\$5,000	\$5,000	\$5,000	\$3,000	\$18,000



CAPITAL PLAN FY 2009 –2013 (CONTINUED)

DEPARTMENT	PROGRAM	EXPENDITURE	FISCAL YEAR					Grand Total
			2009	2010	2011	2012	2013	
LIBRARY	EQUIPMENT RE-PLACEMENT	HVAC Replacement	\$25,000					\$25,000
	PHOTOCOPIER PROGRAM	Photocopier	\$2,200	\$2,200	\$2,200	\$900		\$7,500
	PUBLIC BUILDING MAINTENANCE	Carpet replacement	\$38,722	\$20,387				\$59,109
		Slate Repairs	\$6,000					\$6,000
		Slate Replacement - Roof			\$300,000			\$300,000
		Repointing of 1892 Building		\$150,000				\$150,000
		Replacement of roof covering - membrane			\$38,200			\$38,200
		Smoke/Fire detection replacement			\$20,530			\$20,530
		Elevator repair/upgrade			\$10,000			\$10,000
		Exhaust fans			\$4,927	\$5,200	\$5,200	\$15,327
		Storm Window replacement				\$35,330		\$35,330
		Energy Management System	\$20,000					\$20,000
		HVAC Equipment Replacement	\$25,000					\$25,000
		Basement Steps Repair	\$10,362					\$10,362
		Roof Drainage					\$3,200	\$3,200
		Roof Repairs - 1990 Addition					\$6,500	\$6,500
		Repointing - 1990 Addition					\$22,500	\$22,500
		Windows- 1892 Building					\$45,200	\$45,200
	ROADS AND PATHS INFRASTRUCTURE	Parking Lot Paving			\$9,000			\$9,000
LIBRARY Total			\$127,284	\$172,587	\$75,857	\$350,430	\$82,600	\$808,758
PERSONNEL	PHOTOCOPIER PROGRAM	Photocopier		\$3,000	\$3,000	\$3,000	\$1,500	\$10,500
PERSONNEL Total				\$3,000	\$3,000	\$3,000	\$1,500	\$10,500
PLANNING	PHOTOCOPIER PROGRAM	Photocopier/Equipment	\$4,000	\$3,200	\$3,200	\$3,200	\$2,400	\$16,000
PLANNING Total				\$4,000	\$3,200	\$3,200	\$3,200	\$2,400
								\$16,000



CAPITAL PLAN FY 2009 –2013 (CONTINUED)

DEPARTMENT	PROGRAM	EXPENDITURE	FISCAL YEAR					Grand Total
			2009	2010	2011	2012	2013	
PUBLIC WORKS ADMINISTRATION	DEPARTMENTAL PROJECT	Mall Lights Traffic Light Update Program	\$18,000 \$3,000	\$18,000 \$3,000	\$18,000 \$4,000	\$18,000 \$5,000	\$6,000	\$72,000 \$21,000
	PHOTOCOPIER PROGRAM	Photocopier	\$2,500	\$2,500	\$2,500	\$1,500		\$9,000
PUBLIC WORKS ADMINISTRATION Total			\$23,500	\$23,500	\$24,500	\$24,500	\$6,000	\$102,000
PUBLIC WORKS CEMETERY DIVISION	INFRASTRUCTURE IMPROVEMENT	Replacement of Fences	\$30,000	\$30,000	\$30,000	\$30,000		\$120,000
	MAJOR REPAIRS	Stones/ Tombs -Clean, restore, repair	\$10,000	\$10,000	\$10,000			\$30,000
	PUBLIC BUILDING MAINTENANCE	Garage Renovation/ Rehab Chapel/HVAC				\$250,000	\$250,000	\$500,000
	ROADS AND PATHS INFRASTRUCTURE	Roadway Improvements			\$30,000		\$230,000	\$260,000
	VEHICLE REPLACEMENT	1 ton Dump Truck					\$51,000	\$51,000
PUBLIC WORKS CEMETERY DIVISION Total			\$40,000	\$40,000	\$70,000	\$280,000	\$531,000	\$961,000
PUBLIC WORKS ENGINEERING DIVISION	DEPARTMENTAL PROJECT	Roadway consultant services	\$25,000			\$25,000		\$50,000
	PHOTOCOPIER PROGRAM	Copier upgrade			\$40,000			\$40,000
	ROADS AND PATHS INFRASTRUCTURE	Downing Square Improvements	\$300,000					\$300,000
	VEHICLE REPLACEMENT	Utility vehicle, 4 X 4			\$27,000			\$27,000
PUBLIC WORKS ENGINEERING DIVISION Total			\$325,000		\$67,000	\$25,000		\$417,000



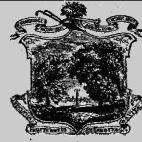
CAPITAL PLAN FY 2009 –2013 (CONTINUED)

DEPARTMENT	PROGRAM	EXPENDITURE	FISCAL YEAR					Grand Total
			2009	2010	2011	2012	2013	
PUBLIC WORKS HIGHWAY DIVISION	EQUIPMENT RE-PLACEMENT	Sander Body	\$14,000	\$15,000	\$16,000	\$17,000	\$17,000	\$79,000
		Snow Plow -(1 per yr.)	\$10,000		\$21,000	\$11,000	\$11,000	\$53,000
		Vehicle lift	\$15,000					\$15,000
		Durapatch machine				\$130,000		\$130,000
	ROADS AND PATHS INFRA-STRUCTURE	Chapter 90 Roadway	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
		Roadway Reconstruction	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000
		Sidewalks and Curbstones	\$100,000	\$125,000	\$150,000	\$150,000	\$150,000	\$675,000
		Brattle Street Culvert	\$250,000					\$250,000
	VEHICLE RE-PLACEMENT	1 ton Dump Truck					\$51,000	\$51,000
		33,000 gvw dump truck	\$80,000		\$85,000			\$165,000
		4WD Truck w/Sander	\$120,000		\$125,000			\$245,000
		Street Sweeper			\$150,000		\$155,000	\$305,000
		Truck w/welder unit, 350 amp		\$35,000				\$35,000
		Utility Truck		\$50,000				\$50,000
		Compressor Truck		\$45,000				\$45,000
		2 Pickups 4WD w/ plow			\$90,000			\$90,000
		Loader				\$147,000		\$147,000
PUBLIC WORKS HIGHWAY DIVISION Total			\$1,439,000	\$1,120,000	\$1,397,000	\$1,248,000	\$1,381,000	\$6,585,000
PUBLIC WORKS NATURAL RESOURCES DIVISION	EQUIPMENT RE-PLACEMENT	Small Equipment	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$30,000
		Stump Grinder			\$35,000			\$35,000
	VEHICLE RE-PLACEMENT	1Ton Dump Truck	\$49,000		\$50,000			\$99,000
		Pickup		\$35,000	\$40,000			\$75,000
PUBLIC WORKS NATURAL RESOURCES DIVISION Total			\$55,000	\$41,000	\$41,000	\$96,000	\$6,000	\$239,000



CAPITAL PLAN FY 2009 –2013 (CONTINUED)

DEPARTMENT	PROGRAM	EXPENDITURE	FISCAL YEAR					Grand Total
			2009	2010	2011	2012	2013	
PUBLIC WORKS PROPER-TIES DIVISION	INFRASTRUCTURE IM-PROVEMENT	High School Parking lot culvert			\$500,000			\$500,000
	PUBLIC BUILDING MAIN-TENANCE	Fox Library - New Boiler	\$40,000					\$40,000
		Fox Library - New Windows	\$5,000					\$5,000
		Robbins House - Paint/ Ext Carpentry	\$30,000					\$30,000
		Town Hall - Annex membrane & slate roof	\$55,000					\$55,000
		"D" Building roof	\$230,000					\$230,000
		Town Hall - second boiler		\$5,500				\$100,000
		Town Hall building heating distribution			\$70,000			\$5,500
		Town Hall wood trim				\$100,000		\$70,000
	ROADS AND PATHS IN-FRASTRUCTURE	Grove Street Masonry repairs				\$25,000		\$100,000
		Buildings Rehab consultant Services				\$25,000		\$100,000
	VEHICLE REPLACEMENT	D Building Exhaust System	\$105,000					\$105,000
		Town Hall parking lot					\$7,500	\$7,500
	VEHICLE REPLACEMENT	1 ton Dump Truck					\$51,000	\$51,000
PUBLIC WORKS PROPER-TIES DIVISION Total			\$470,500	\$195,000	\$532,500	\$125,000	\$76,000	\$1,399,000
PUBLIC WORKS WATER/SEWER DIVISION	EQUIPMENT REPLACE-MENT	Small Equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
		Trash pump 6"	\$15,000					\$15,000
	INFRASTRUCTURE IM-PROVEMENT	Sewer System Rehabilitation	\$950,000	\$950,000	\$950,000	\$950,000	\$950,000	\$4,750,000
		Water System Rehabilitation	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$6,500,000
		Hydrant replacement program	\$50,000	\$50,000	\$50,000	\$150,000	\$100,000	\$400,000
		Lift Station upgrade	\$100,000	\$50,000	\$50,000	\$50,000		\$250,000
	VEHICLE REPLACEMENT	Catch Basin Cleaner			\$250,000			\$250,000
		Utility Truck				\$50,000		\$50,000
		33,000 GVW Truck			\$75,000			\$75,000
		Pickup					\$40,000	\$40,000
PUBLIC WORKS WATER/SEWER DIVISION Total			\$2,420,000	\$2,430,000	\$2,605,000	\$2,545,000	\$2,355,000	\$12,355,000



CAPITAL PLAN FY 2009 –2013 (CONTINUED)

DEPARTMENT	PROGRAM	EXPENDITURE	FISCAL YEAR					Grand Total
			2009	2010	2011	2012	2013	
RECREATION	PARKS PLAY-GROUNDS & FIELDS	Feasibility Study	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
		Summer Street Playground	\$365,000					\$365,000
		Reservoir Beach					\$300,000	\$300,000
		Spy Pond Tennis Courts			\$279,270			\$279,270
		Florence Field and Playground					\$304,000	\$304,000
		Wellington Park playground and tennis court		\$531,082				\$531,082
		Summer Street Parking Expansion				\$117,000		\$117,000
		Thorndike Field parking expansion	\$95,000					\$95,000
		North Union				\$151,940		\$151,940
		RECREATION Total	\$470,000	\$541,082	\$289,270	\$278,940	\$614,000	\$2,193,292
REDEVELOPMENT BOARD	EQUIPMENT RE-PLACEMENT	Central Boiler Replacement		\$42,000				\$42,000
	INFRASTRUCTURE IMPROVEMENT	Central Mechanical Electrical Elevators					\$60,000	\$60,000
		Central Roof/Gutter Downspout/chimney	\$80,000		\$50,000			\$130,000
		Jefferson Cutter/Gutter Downspout/chimney			\$10,000			\$10,000
		23 Maple Roof/Gutter Downspout/chimney			\$40,000			\$40,000
		23 Maple Boiler/ AC replacement		\$30,000				\$30,000
		Crosby Gutter/Roof/Downspout/Fascia repairs			\$130,000			\$130,000
		Dallin Library Gutter/Roof/Downspout/Fascia repairs					\$10,000	\$10,000
		Gibbs Exterior Site Improvements					\$60,000	\$60,000
		Gibbs Gutter/Roof/Downspout/Fascia repairs	\$233,000					\$233,000
		Gibbs Boiler replacement					\$250,000	\$250,000
		Gibbs Mechanical/ Electrical/ Elevator					\$130,000	\$130,000
		Gibbs Oil Tank Removal		\$15,000				\$15,000
		Parmenter Gutter/Roof/Downspout/Fascia repairs			\$25,000			\$25,000
		Parmenter Boiler replacement			\$47,500			\$47,500
		Parmenter Oil Tank Removal			\$10,000			\$10,000
		Town Hall Library Garden Wall Repairs	\$176,300	\$200,000				\$376,300
REDEVELOPMENT BOARD Total			\$489,300	\$287,000	\$312,500	\$510,000		\$1,598,800



CAPITAL PLAN FY 2009 –2013 (CONTINUED)

DEPARTMENT	PROGRAM	EXPENDITURE	FISCAL YEAR					Grand Total
			2009	2010	2011	2012	2013	
SCHOOLS	EQUIPMENT REPLACEMENT	Chiller - Peirce School			\$150,000			\$150,000
	INFRASTRUCTURE IMPROVEMENT	HV system - High School		\$30,000				\$30,000
		Lowe Auditorium Rugs and Chairs				\$50,000		\$50,000
	MAJOR REPAIRS	Asbestos Abatement - Remove Tiles			\$25,000		\$25,000	\$50,000
		AHS Lowe Auditorium Bldg B Steps				\$40,000		\$40,000
		AHS domestic Hot Water Boiler	\$70,000					\$70,000
	PHOTOCOPIER PROGRAM	Photocopier Lease Program	\$84,000	\$84,000	\$84,000	\$84,000	\$84,000	\$420,000
	PUBLIC BUILDING MAINTENANCE	Stratton/High School Infrastructure Improvements Thompson Infrastructure	\$150,000 \$120,000	\$150,000 \$120,000	\$150,000 \$120,000	\$150,000 \$120,000	\$150,000 \$120,000	\$750,000 \$600,000
	STUDENT TRANSPORTATION	Bus -20 Passenger Bus - 35 &8 Passenger SPED transportation			\$47,000 \$112,000 \$50,000			\$47,000 \$112,000 \$50,000
	VEHICLE REPLACEMENT	Maintenance Dept. Van		\$26,000				\$26,000
SCHOOLS Total			\$454,000	\$692,000	\$426,000	\$444,000	\$379,000	\$2,395,000



CAPITAL PLAN FY 2009 –2013 (CONTINUED)

DEPARTMENT	PROGRAM	EXPENDITURE	FISCAL YEAR					
			2009	2010	2011	2012	2013	Grand Total
TOWN MANAGER	PHOTOCOPIER PROGRAM	Photocopier	\$5,000	\$5,000	\$3,000		\$5,000	\$18,000
TOWN MANAGER Total			\$5,000	\$5,000	\$3,000		\$5,000	\$18,000
TREASURER	PHOTOCOPIER PROGRAM	Photocopier	\$6,000	\$6,000				\$12,000
TREASURER Total			\$6,000	\$6,000				\$12,000
VETERANS' MEMORIAL RINK ENTERPRISE FUND	INFRASTRUCTURE IMPROVEMENT	Rink Renovations		\$1,200,000	\$400,000			\$1,600,000
VETERANS' MEMORIAL RINK ENTERPRISE FUND Total				\$1,200,000	\$400,000			\$1,600,000
Grand Total			\$8,248,034	\$7,590,859	\$12,953,580	\$6,819,570	\$10,954,550	\$46,566,593
	Sum of AMOUNT	FISCAL YEAR						
	FUNDING SOURCE		2009	2010	2011	2012	2013	Grand Total
	BOND		\$3,875,734	\$2,231,059	\$8,335,103	\$2,762,870	\$6,837,650	\$24,042,416
	CASH		\$856,000	\$907,800	\$943,477	\$906,700	\$845,900	\$4,459,877
	OTHER		\$3,516,300	\$4,452,000	\$3,675,000	\$3,150,000	\$3,271,000	\$18,064,300
	Grand Total		\$8,248,034	\$7,590,859	\$12,953,580	\$6,819,570	\$10,954,550	\$46,566,593